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T his year – our 23\textsuperscript{rd} in service of the people of Bolivia – has brought new and exciting prospects for partnership.

During 2017 and 2018 QBL Bolivia has developed a range of reinforcement as well as new water projects in conjunction with local communities and the municipalities in which they are located. The Tiji Chucapaca Water Project was inaugurated with much joy and celebration at the beginning of November 2018. This project provides water to twenty-six families spread over a large area of hilly terrain. Likewise, the Challa Belén Project, benefitting 36 families, was inaugurated in December. Previously this community got its water from springs and wells. The wells are shallow and without water during the dry season which means that families have had to travel some distances from their homes to fetch water from springs high up in the mountains. As a result families used to collect far less water than is required for their daily use.

The Junuta Water Project was completed at the end of December as well; it has taken considerable time to get to this point due to numerous unforeseen hurdles encountered along the way. Members of the community are excited about having running water nearby and are very appreciative of the support provided by QBL. One of the community members expressed his appreciation; “I thank you from all our hearts for collaborating with us and for helping our community with this water project. We appreciate it very much”

There are also a number of other water projects at earlier stages of development. At Collpa Belén, initiated in the autumn, 34 families, most of whom are older people, will be supplied with water which is harvested from rain rather than pumped or captured from springs. Collpacanta and Palcoma Alta are both at the initial stages of development. Palcoma Alta has excavated all the drains for the laying of the pipes. This was no mean task as the terrain is hilly and people’s homes are widely dispersed. Community members are excited to be getting on with the work and relieved that they will soon have running water near to their homes.

Easy access to running water makes a fundamental positive change in people’s lives, by not only by reducing the daily drudgery of carrying water but also by providing access to healthier food, clean clothes, better personal hygiene and inspiration for developing other initiatives like greenhouses, irrigation and sanitation projects.
Recently, Quaker Bolivia Link (QBL-US) has partnered with several Rotary Clubs in New Mexico - Hobbs Rotary Club, Carlsbad Rotary Club, and San Jorge Rotary Club - as well as District New Mexico 5520 and District Bolivia 4690 to provide access to clean and safe water to two indigenous communities in the province of Pacajes: Palcoma Baja and Colque Alta. The Province of Pacajes is one of the most vulnerable rural areas in Bolivia, located in the Altiplano at an elevation of 12,800 feet.

The two villages are quite isolated, and their inhabitants desperately need access to safe drinking water, particularly during the dry season (May-October) when water is especially scarce and often only found far from the village. These two rural communities have never enjoyed local access to water, so this work will be life-changing for more than 200 people. Just imagine how your life would change if a necessary life-giving resource that would otherwise require hours each day to acquire suddenly became available right outside your home! Meeting immediate water needs will allow people in these villages to pursue other activities, like expanding their economy and allowing residents to exercise more control over their living circumstances.

QBL-UK is currently raising funds for the Topohoco Food Security Project. Located in Topohoco in the Municipality of Coro Coro, it aims to improve the quality of life of 26 families. It will increase their food security through improved conditions for raising livestock in the community. It will achieve this in the following ways.

- Building 26 stables to shelter animals from the harsh climate;
- Improving 6.5 hectares of native pastures through the use of natural practices, like opening ditches and holes to capture surface water and by replanting native species;
- Sowing 6.5 hectares with barley fodder for livestock;
- Increasing the knowledge and skills needed for the production of fodder, as well as milk, cheese and yogurt to sell;
- Increasing understanding of the healthy management of cows, sheep and llamas through the use of anti-parasitic baths and injections.

The implementation strategy of the project is to learn by doing. The beneficiary families will participate in all aspects of the project delivery. This work will be organized through the project committee. Information meetings will be held and technical assistance will be offered to assist field preparation, planting, harvesting, and production of cattle fodder. It will cost $39,721.52. A request for $15,624.82 has been made to QBL.

The challenges we have faced over the years in the Altiplano have been formidable: no food security, 240 nights of frost per year, widespread illness due to poor sanitation and a lack of clean water, a high childhood mortality rate, widespread anemia, and few opportunities for income generation in rural villages. Now we must add another dimension to our struggle: climate change.
We are committed to this “Quaker approach to poverty” as we look forward. Please remember us in your donation planning and please consider active involvement as a Board member or as a participant in our 2019 Bolivia Study Tour co-sponsored with the Bolivia Quaker Education Fund.

QBL is ready to serve even more villages and welcomes your support through board service, invitations to speak at meetings, and financial contributions.

Thank you for your continued support!

John Scardina  Richard Bloomfield  Alberto Zuelali

QBL’s mission is to work with indigenous people to fund, construct, and monitor community-based projects, in a non-sectarian manner, to provide clean water, improve food security, promote better health, and generate local income.
About QBL

Quaker Bolivia Link (QBL) is an international non-sectarian organization guided by the Quaker principles of integrity, equality, community, simplicity, and peace. QBL was established in 1995 by a group of British Quakers who traveled to Bolivia and returned moved by both the culture of the indigenous Aymara people, and the extreme poverty they witnessed. Through sustainable practices and respectful relationships with the Aymara people, and the generosity of its donors, QBL has grown steadily since its inception. Today, QBL operates through a dedicated local staff in La Paz, Bolivia, and three Boards, one each in Bolivia, the United Kingdom, and the United States of America.

Bolivia's income inequality persists in spite of general human development improvements in the past decade. Still, 45% of the population lives below the poverty line. Bolivia has one of the highest indigenous (66.2%) and rural populations (31.5%) of the continent.¹ According to the World Food Project, 59% of rural populations have insufficient income to meet basic nutritional needs. Nearly 25% of households with children under age five lack access to clean water. This contributes to a high infant mortality rate: 43 infant deaths per 1,000 live births in Bolivia compared to 6 infant deaths per 1,000 live births in the USA (CIA) and 3.8 in the UK (2016 Nuffield Trust Report).

In accordance with Quaker principles QBL’s process encourages sustainable development through investment, education, and public health infrastructure improvement. With community engagement and respectful relationships across Bolivia, the United Kingdom, and the United States of America, QBL seeks funding to be able to continue working with the Aymara people to address the problems associated with extreme poverty in Bolivia.

QBL envisions a world where the Aymara people of the Altiplano have the water, food security, and economic means to maintain their culture and provide their children access to education and good health. As a large indigenous group in the Plurinational State of Bolivia the Aymara have the opportunity to be a voice for growth, cultural integrity, and continued development in Bolivia once their basic needs for water, food, and sustainability have been met. The Aymara can be a strong voice for cultural diversity in the world and exemplars of a sustainable lifestyle.

¹ Source: The United Nations Economic Commission for Latin America and the Caribbean, known as ECLAC, UNECLAC or in Spanish CEPAL.
Types of Projects

**Water Projects**

Projects providing families from Aymara communities with access to fresh drinking water, micro-irrigation systems and latrines.

**Food Security**

Projects providing food security to Aymara families through the cultivation of quinoa and forage crops, and the construction of greenhouses to cultivate other cereals like *haba*, *tarwi*, as well as vegetables.

**Agriculture & Livestock Husbandry**

Projects include poultry, cattle, llama and pig farming, improving local flocks and herds and providing new opportunities to diversify farming. These all promote food security as well as economic development in the communities.

**Economic Development**

These projects include trout production and commercialization, weaving of Alpaca products, and other economic development initiatives.
How QBL Works

Quaker Bolivia Link has been successful and sustainable because of its unique structure and approach to development. While most development programs operate using a top-down methodology, through which the funding entities determine the scope and nature of goods and services delivered to beneficiaries, QBL does the opposite. The indigenous communities, or beneficiaries, initiate a relationship with QBL by working with their local leaders and the Bolivian QBL staff in La Paz to design a project proposal related to their specific situation. They discuss their community’s needs, and then draw up a proposal which includes a detailed budget and an appropriate implementation plan for their project.

Once the QBL staff and Board in Bolivia have approved a project proposal it is recommended to the Boards in the UK and USA for funding. Each community also invests in the project by providing the equivalent of 10-30% of the overall funding as labor. All three Boards communicate with the Bolivian technical staff to ensure that funding is based on need, feasibility, and sustainability. Once funding is secured, the entire community is involved in implementing the project. The beneficiaries are trained to construct, operate, maintain and care for the assets of the project.

Sustainability of QBL Projects

In order to ensure the sustainability of the projects:

- All QBL projects involve three-way accords between the beneficiary community, the municipality in which the project is located, and QBL Bolivia. This working relationship is formalized in a legal agreement.
- The QBL Bolivia staff carries out several ‘follow-up’ visits and continues to monitor projects for two years after their completion.
- Each community contributes to a maintenance fund, which is managed by their members.
QBL is committed to promoting sustainable economic development among the indigenous people with whom it works in part by sourcing materials locally and by hiring local contractors. In this way, the reach of a project extends far beyond direct beneficiaries. The community requesting the project establishes a committee which plans and manages the project both during its implementation and its operation. The local community also provides much of the manual labor involved, for example, water projects require kilometers of trench to be dug. The municipality provides significant financial support and at times its professional staff offer their expertise.

QBL makes a substantial financial contribution as well as providing technical and management assistance; it accompanies the community through the planning, implementation and follow up stages of the project.

Community Members in Pacajes Working Together
QBL Impact

Quaker Bolivia Link grew out of the concern of individual Friends to improve the living conditions of some of the poorest people in Latin America: the Aymara of the Altiplano. Over the past 21 years, Quaker Bolivia Link has worked with the indigenous Aymara people to address these problems within their communities by supporting community-based projects in the areas of clean water and sustainable agriculture. To date, QBL has provided over 1,870 families with access to clean water, built over 365 family greenhouses for increased food security, aided over 260 families with animal breeding projects, supported over 50 families with alternative income projects, and assisted over 750 families with improved crops or irrigation systems.

In order to assure sustainability, QBL trains its beneficiaries in a variety of skills so they can manage and administer their community-based projects.

Furthermore, local leaders improve their skills in developing proposals for new projects. They enhance their skills in negotiating with their government representatives and communicating with the beneficiaries.
Beyond the Numbers

While measuring the impact of QBL in numbers is necessary, it is equally important to evaluate such impact in qualitative terms. QBL knows that it is creating sustainable communities when we hear stories directly from the members of these communities, when we see how they learn different skills and how confident they become, especially the women. More and more indigenous women are taking important leadership roles that traditionally were not available to them. Today, we know many impressive women community leaders.

As a result of water projects, some women took the initiative to grow vegetables in schools, which in communities like Chojnoko, is included in the school curriculum. Children learn about plants, nutrition and better hygiene.

Finally, we have seen that more young people are returning to their communities from the urban region to start businesses and help their families. All thanks to access to clean water.

“My full name is Magdalena Condori Viuda de Choque. We have suffered a lot. We had some water wells but they were really far away.... I live in Community of Calari Grande, located in Pacajes Province. Before women used to live in very sad conditions...We used to leave our children crying and walked far away to bring water. Sometimes we had to carry 10 or 20 liters of water.

Today we don’t suffer anymore because each one of us has a faucet.

That’s why we want to thank the Foundation. We are old and we can’t carry heavy things. Their help meant a lot to us. Now we can get water to cook and wash right there in our patios...”

Carali Grande
WHERE QBL WORKS

PACAJES PROVINCE IN LA PAZ, BOLIVIA. IT INCLUDES EIGHT (8) MUNICIPALITIES:

- SANTIAGO DE CALLAPA
- COROCORO
- TUMARAPI
- COMANCHE
- NAZACARA
- CALACOTO
- CHARAÑA
- CAQUIAVIRI

FACTS ABOUT PACAJES:

Capital: Coro Coro
Area: 10,584.00 Km (4,087 sq. mi)
Water Projects

Completed
Reinforcement Water Projects

Reinforcement projects – all involving water systems – support villages to update, repair, and expand upon systems that were originally built by QBL-BO 7 to 10 years ago. The project in Villa Puchini, a village in Santiago de Callapa municipality is one good example.

The initial water system – built in 2007 by QBL-BO and with additional funding from the villagers and the municipality – was designed to serve 30 families with 30 children. It needed to be upgraded, it was decided to:

- improve the water intake system and reposition several of the pipes;
- clean and reinforce the main water tank;
- conduct regular water testing (pH, turbidity, coliform, and chlorine levels);
- update and repair the water accessibility of nineteen families;
- educate the villagers on health and environmental issues, including good dental care.

Both the infrastructure – tank and pipes and faucets outside people’s homes – have been improved and community members have participated in workshops where they discussed ways of leading healthier lifestyles. Community members and health officials from the municipality joined QBL-BO staff for the health education training sessions.

- Training about maintaining the system, checking the water quality, and the health value of clean water all were included in this project update. The benefits of fluoridation were also discussed – a valuable addition to the community health program.

- In 2007, when the system was created the villagers provided the majority of the labor. Similarly in 2013 they provided their labor to reposition pipes, and learned how to clean and maintain the tank.

Community members were also given training about how to maintain the system and keep it clean. QBL reinforcement projects have restored the systems to deliver clean water reliably to 15 communities and developed their skills to look after these vital assets into the future.
<table>
<thead>
<tr>
<th>Community</th>
<th>Municipality</th>
<th>Number families beneficiaries - Expected</th>
<th>Number families beneficiaries - Actual</th>
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<tr>
<td>Chichaque</td>
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</tr>
<tr>
<td>Chiquiruni</td>
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<td>15</td>
<td>15</td>
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<tr>
<td>Villa Concepcion</td>
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<tr>
<td>Condorpata</td>
<td>Sorata</td>
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<td>47</td>
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<tr>
<td>Chiacata Zona</td>
<td>Coro Coro</td>
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<tr>
<td>Yaurichambi</td>
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<tr>
<td>Ancoma Sur</td>
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<td>Chuchulaya</td>
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<td>Choquecoa</td>
<td>Sorata</td>
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<tr>
<td>Titicani Sehuencani</td>
<td>Jesus de Machaca, Province Ingavi</td>
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<td>52</td>
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<tr>
<td>Villa Puchuni</td>
<td>Santiago de Callapa, Province Pacajes</td>
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<td>32</td>
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<tr>
<td>Condo Chejuaya</td>
<td>Santiago de Callapa, Province Pacajes</td>
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<td>52</td>
</tr>
<tr>
<td>Huarina Choro</td>
<td>Sorata</td>
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<td>Calari</td>
<td>Corocoro, Province Pacajes</td>
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<td>Chojnoco</td>
<td>Corocoro, Province Pacajes</td>
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<td>56</td>
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<tr>
<td>Collpacanta</td>
<td>Santiago de Callapa, Province Pacajes*</td>
<td>18</td>
<td>18 [Project postponed by community due to internal changes]</td>
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<tr>
<td><strong>TOTAL</strong></td>
<td></td>
<td><strong>543</strong></td>
<td><strong>553</strong></td>
</tr>
</tbody>
</table>
Challa Belén Water Project

This project was completed in December 2018. It is a collaboration between the Challa Belén community, representatives from the Municipality of Corocoro and QBL-BO. The municipal authority contributed towards the overall cost of the project and provided technical expertise during the implementation phase.

The Challa Belén Community is divided into four small zones, which are between five and seven kilometers apart. Due to the distance between the settlements it has been necessary to install a number of small water systems rather than one large system. This project has built six gravity-based systems around existing springs, renovated and deepened six existing wells, and installed six manual pumps. Six families now have either a water well or a gravity based system for their individual use. Twenty-four families are sharing a single water system consisting of an intake system, with two water storage tanks, an electrified pump, and a distribution network of pipes. Thirty houses have been provided with water taps.

The Challenge

The project encountered many hurdles in the course of its development. Transferring money and signing agreements took considerable time. Heavy frost delayed both building the storage tanks and digging the trenches for the pipes. All the digging and heavy manual work was done by hand with no heavy machinery, which took considerable time. While the people of Challa Belén Community were keen to have running water, project activities were frequently disrupted by the demands of their day-to-day agricultural work.

The Impact

41 Families Impacted

Total Budget: US $30,558.85

Funded by QBL-UK: US $14,889.35
Funded by Municipality: US $9,458.22
Funded by Community: US $6,211.53
Tiji Chucapaca Water Project was inaugurated in November 2018 with much excitement and celebration. It provides running water for twenty-seven (27) families and there is a faucet outside the community meeting room. This complex project consists of four separate subsystems with intake systems, storage tanks, long and complex distribution systems and water faucets outside twenty-six (26) homes, and a further manual pump which is needed to provide water for one additional family.

*The Challenge*

The community encountered many challenges along the way. For example, the drains for the piping, spread over dispersed hilly terrain, were excavated manually by the community members. This backbreaking work took considerable time. Also, there were considerable delays along the way in the payment of monies. QBL-UK agreed to fund this project in 2015, but took some time to raise the money; delays were also encountered in the payments made by the municipalities.

The families are delighted to have running water, they expect to be healthier, spend less time collecting water from distant springs and now have sufficient water to meet their daily needs.

*The Impact*

| 39 | Families Impacted |
|---------------------------------|

**Total Budget: US $18,558.91**

- Funded by QBL-UK: US $14,092.34
- Funded by Municipality: US $3,445.26.00
- Funded by Community: US $1,021.31
More communities to be impacted in 2019
This project, was completed in December 2018. It benefits thirty-six (36) families in the zones of Chujchuni, Piedra Pata, Parocota and Walunusu in the Junuta Condoroco Parcocota Community. It supplies drinking water for twenty-three (23) families who are permanent residents here and a further thirteen (13) families who reside here on a temporary basis. There are also taps at the school and at two meeting places in the communities. These communities are scattered over a wide geographic area, which means that three separate water systems have been installed. Each system includes a water storage tank, water intake and distribution systems. In addition, six separate wells have been dug, of which the manual pumps supply 32 taps that have been installed outside homes, the school and the two meeting sites.

**The Challenge**

QBL-UK agreed to fund this project at the beginning of 2015; the funds were sent to Bolivia at the end of that year. However the project encountered many difficulties along the way. Some considerable time was spent finalizing the agreement between the municipality, the community and QBL-BOL. The delay was caused by a change in the political administration in Coro Coro which meant that the previous agreements had to be re-negotiated; the agreement was finally signed in February 2016 at which point the Municipality decided to reduce its contribution to the project from Bs. 85,000Bs to Bs. 65,000. The arrangement had to be redesigned which involved extensive negotiations with the community. There were some further unexpected challenges, for example, the community had to raise additional funds to buy an electric pump, and this took some time.

**The Impact**

The successful completion of this project is in no small measure a tribute to the tenacity and commitment of the community. One of the beneficiaries expressed appreciation, on behalf of the community at the delivery of the project, “I thank you with the bottom of our hearts for collaborating with us and helping our community with this water project. We appreciate your support very much.” Women played a key role at every level in all aspects of this community, especially enabled and supported by one committed and charismatic woman leader.

### Total Budget: US $34,210.84

- **Funded by QBL-UK:** US $18,457.91.00
- **Funded by Municipality:** US $12,454.43.00
- **Funded by Community:** US $3,298.50

### 36 Families Impacted
Members of the Palcoma Alta Community have been planning and waiting for this project for four years, work finally began on site in October 2018.

Comanche Municipality has provided machinery to excavate the drains for the piping, which extended over 9,630 meters. This aspect of the work has been completed.

The Impact

It will provide running water to nineteen (19) families dispersed across considerable distances of hilly terrain. Clean water will also enable a wider range of healthy crops (currently potatoes, barley and quinoa are grown) to be produced, and livestock to be reared. Sheep and cattle are the community’s main source of income.

The project will also include workshops for the beneficiary families which will:

a. Support an elected committee in developing the internal statutes governing the management of the system;

b. Provide information about personal and environmental hygiene including the management of waste water and rubbish;

c. Support the community in their efforts to expand the range of crops they produce;

d. Identify ways of using their agricultural produce to improve the nutrition for all;

e. Provide skills in the operation and maintenance of the water system.

Total Budget: US $32,742.90

Funded by QBL-UK: US $14,700.00
Funded by Municipality: US $8,123.88
Funded by Community: US $9,919.01

19 Families will be impacted
To the southeast of La Paz lies the province of Pacajes. This is a sparsely populated region of 55,000 people spread over 4,000 square miles (about half the size of Wales) at an altitude of around 4,000 meters. A small town, Coro Coro, serves as the administrative center of the province. Most of the people live in small villages or isolated farmsteads and make their living from the land, growing arable crops and potatoes and raising animals.

**The Challenge**

Rural electrification in Bolivia means that many villages have electricity but may not have access to clean water. Although under the current government of Evo Morales, local municipalities have access to some funding for projects that will help small rural communities with water and food security, it is not enough to cover all the population.

**The Impact**

QBL has been working with the community to produce fodder to improve the supply of food for cattle, sheep and llamas in the village of Butijlaca. It will do this by establishing plots of barley and alfalfa fodder, and providing equipment such as cutters, choppers and a bailer. It will improve native grasslands by replanting native seeds and by introducing simple practices such as trenching holes to collect water, as well as by replanting and transplanting native species in sites that have been eroded and have little vegetation. The health of livestock will be improved through the control of parasites and diseases and by helping the families involved in the project to set up indoor food storage facilities to prevent deterioration through exposure to the sun. The animals not only provide a source of food for the community, they are the villagers’ only means of income generation.

**Families will be impacted**

44

**Total Budget: US $22,601.31**

Funded by QBL-UK: US $14,605.79
Funded by Municipality: US $4,441.27
Funded by Community: US $3,554.26
The Villages of Palcoma Baja and Colque Alta are located in Central Altiplano, Fourth Section of the Pacajes Province of the Municipalities of Comanche and Corocoro, respectively. They are located approximately 2 hours (120 Km) from La Paz City, Bolivia.

*The Challenge*

Although the communities, Palcoma Baja and Colque Alta belong to different municipalities, they both have high poverty rates: approximately 80% of the population live in poverty and 20% live in extreme poverty, according to the Instituto National de Estadistica, INE Census 2012 [National Institute of Statistics Census 2012]. Most families own cattle, sheep and/or camelids; their main economic activity is rearing these animals for the production of meat and milk. Families usually own cattle, sheep and/or camelids.

Palcoma Baja has insufficient access to safe water. Four out of five (39) families receive only limited access to safe water, but other families (10.64%) live too far from the community with virtually no access to clean water. These families collect water at nearby rivers, making the population sick and the demand for potable water at home urgent. Residents of Colque Alta Villages have no access to safe water at all. The high incidence of some diseases such as diarrhea, parasitoids, etc., is caused by the consumption of untreated and/or contaminated water. In this sense, the present project aims to reduce the incidence of waterborne diseases through the construction of a potable water system, to supply water for consumption by families in the different zones of the Palcoma Baja and Colque Alta.

Another feature of the area, is the expanse of land, making it very difficult to access water resource. Although some families have rustic wells and other natural springs, most consume water from the rivers with the presence of saline concentrates and other pollution. The lack of water resources and challenging climatic conditions (arid) result in small, subsistence-scale breeding of livestock (cattle and sheep), very limited agricultural activity, producing potatoes, barley, quinoa for subsistence. This has led to high rates of migration especially of the adolescent and youth population who tend to relocate to other central cities of the country in search of better life opportunities.
On the other hand, both municipalities (Comanche & Coro Coro), according to their municipal development program, are promoting the raising of livestock because it is an area suitable for this purpose. When implementing the project, water will be available for cattle consumption, which will improve the supply of milk and therefore will enhance living conditions for the beneficiary families. Without reasonable access to safe, clean water, indigenous people are forced to leave their homes and cultures, migrating to urban areas where their livelihoods can worsen as they become vulnerable to economic exploitation.

The Impact

The main goal of this project is to provide clean and safe water access to two indigenous Aymara communities in the Province of Pacajes, La Paz: Palcoma Baja (Comanche Municipality) and Colque Alta (Corocoro Municipality). In the two villages, 86 families (52 in Palcoma Baja and 34 in Calcoma Alta), with an average of 3 children each, will directly benefit from the project.

86 Families will benefit (258 people)

Total Budget: US $56,675.22
Funded by QBL-US / Rotary Foundation $36,550.00
Funded by Municipality: $11,389.88
Funded by Community: $8,735.14
# Resources & Financial Management

## QBL-USA

<table>
<thead>
<tr>
<th>Year</th>
<th>Total Revenue/Donations</th>
<th>Allocation of Expenses</th>
</tr>
</thead>
</table>
| 2017 | $ 52,968.00 = £ 40,522.71 | Program Expenses FQBL = 66%  
Support Services QLB = 17%  
Fundraising = 17% |
| 2018 | $ 49,406.26 = £ 49,406.26 | Program Expenses FQBL = 66%  
Support Services QLB = 17%  
Fundraising = 17% |

## QBL-UK

<table>
<thead>
<tr>
<th>Year</th>
<th>Total Revenue/Donations</th>
<th>Allocation of Expenses</th>
</tr>
</thead>
</table>
| 2017 | £ 38,567.00 = $ 50,415.95 | Program Expenses FQBL = 96%  
Administration = 1%  
Fundraising = 3% |
| 2018 | £ 38,420.00 = $ 50,204.44 | Program Expenses FQBL = 97%  
Administration = 1%  
Fundraising = 2% |

Total combined administrative costs for QBL-UK and QBL-USA, the bulk of which are paid by QBL-USA, were 19% in 2017 and 18.5% in 2018. Over 80% of funds raised by the two boards are allocated to direct project costs.

*Note: Board members subsidize all expenses for travel, hotels, and fundraisers. They are volunteers who receive no compensation and are committed to utilizing donations primarily for the Andean people served by QBL.*
Leadership & Team

**QBL-US**

<table>
<thead>
<tr>
<th>Name</th>
<th>Role</th>
</tr>
</thead>
<tbody>
<tr>
<td>John Scardina</td>
<td>Clerk</td>
</tr>
<tr>
<td>Lucille Rivin</td>
<td>Projects/Outreach Committee</td>
</tr>
<tr>
<td>Jackie Helpern</td>
<td>Grants/Outreach Committee</td>
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<tr>
<td>Jenny Reddick</td>
<td>Outreach/Fundraising Committee</td>
</tr>
<tr>
<td>Rene Molina</td>
<td>Marketing/Finance Committee</td>
</tr>
<tr>
<td>Rob Rogers</td>
<td>Grants/Finance Committee</td>
</tr>
<tr>
<td>Gladys Dunlop</td>
<td>Outreach/Fundraising Committee</td>
</tr>
</tbody>
</table>

**QBL-UK**

<table>
<thead>
<tr>
<th>Name</th>
<th>Role</th>
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</thead>
<tbody>
<tr>
<td>Richard Bloomfield</td>
<td>Clerk</td>
</tr>
<tr>
<td>Paddy Watkins</td>
<td>Outreach</td>
</tr>
<tr>
<td>David McHugh</td>
<td>Treasurer</td>
</tr>
<tr>
<td>Joan Neary</td>
<td>Projects/Fundraising</td>
</tr>
<tr>
<td>Lucille Pannell</td>
<td>Projects/Fundraising</td>
</tr>
<tr>
<td>Martin Lloyd</td>
<td>Outreach</td>
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</table>

**QBL-BOL**

<table>
<thead>
<tr>
<th>Name</th>
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<tbody>
<tr>
<td>Alberto Quelali Mamani</td>
<td>President</td>
</tr>
<tr>
<td>David Ramirez Condori</td>
<td>Treasurer</td>
</tr>
<tr>
<td>Sabino Chipana</td>
<td>Vocal</td>
</tr>
<tr>
<td>Ana Margarita Tola Quispe</td>
<td>Secretary</td>
</tr>
</tbody>
</table>

*All board members are volunteers.*

**STAFF IN BOLIVIA**

<table>
<thead>
<tr>
<th>Name</th>
<th>Role</th>
</tr>
</thead>
<tbody>
<tr>
<td>Efrain Cotjiri</td>
<td>Technician</td>
</tr>
<tr>
<td>Nilda Condori</td>
<td>General Manager / Accountant</td>
</tr>
</tbody>
</table>

**CONSULTING DIRECTOR:** Ximena Murillo, MIB
We Need Your Help

**QBL provides for the indigenous Aymaran people. We depend on your generosity!** Individual donations to this cause have been diminishing and we cannot continue this important work without your continued help. Right now the demands on our resources are outpacing contributions to QBL-US and we have to increase donations to keep these important projects moving forward.

Your contributions will help our water projects significantly and also enhance agricultural aid and other support services QBL provides for indigenous Aymaran people. The new sources of funding we have secured recently can only be used for direct project costs, thus we depend on your generosity to support the technical expertise needed for design, supervision of installation, post-construction monitoring, and ongoing technical assistance.
QBL appreciates your support!

Quaker Bolivia Link grew out of the concern of individual Friends to improve the living conditions of some of the poorest people in Latin America: the Aymara of the Altiplano.

**In the US**

1050 Airport Road  
P.O. Box 2372  
West Chester, PA 19380  
Tel: 858-246-7177  
Email: contactus@qbl.org  
EIN 33-0881986

**In the UK**

Quaker Bolivia Link (UK)  
45,Wroxham Road,  
Sprowston,  
Norwich,  
NR7 8TN  
Email: uk@qbl.org  
Registered Charity No:  
1055192.

**Connect With Us!**

contactus@qbl.org  OR  uk@qbl.org